

# THEMATIC WORKSHOP

## Technology transfer



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ITER Fusion Technology Principal Engineer

He is a Nuclear Fusion Physicist and worked at MIT and Max Planck Institute.



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ITER Information Management Administrator

She oversees the ITER library, scientific publications and knowledge management activities.



**Benjamin PERIER**

F4E Head of Market Analysis, IP & Technology Transfer

He has an extensive experience in procurement, business relationship management and financial analysis.



**Carmen CASTERAS**

F4E Intellectual Property & Tech Transfer Officer

She has 25 years of professional experience in the management of IP and creation of intangible assets



**Moderator:**

**Paolo Acunzo**

Head of Service ILO Network  
Italia, ENEA



THE WORLDWIDE INDUSTRIAL FUSION NETWORK

25/04/2025





# Technology Transfer: ITER's way forward

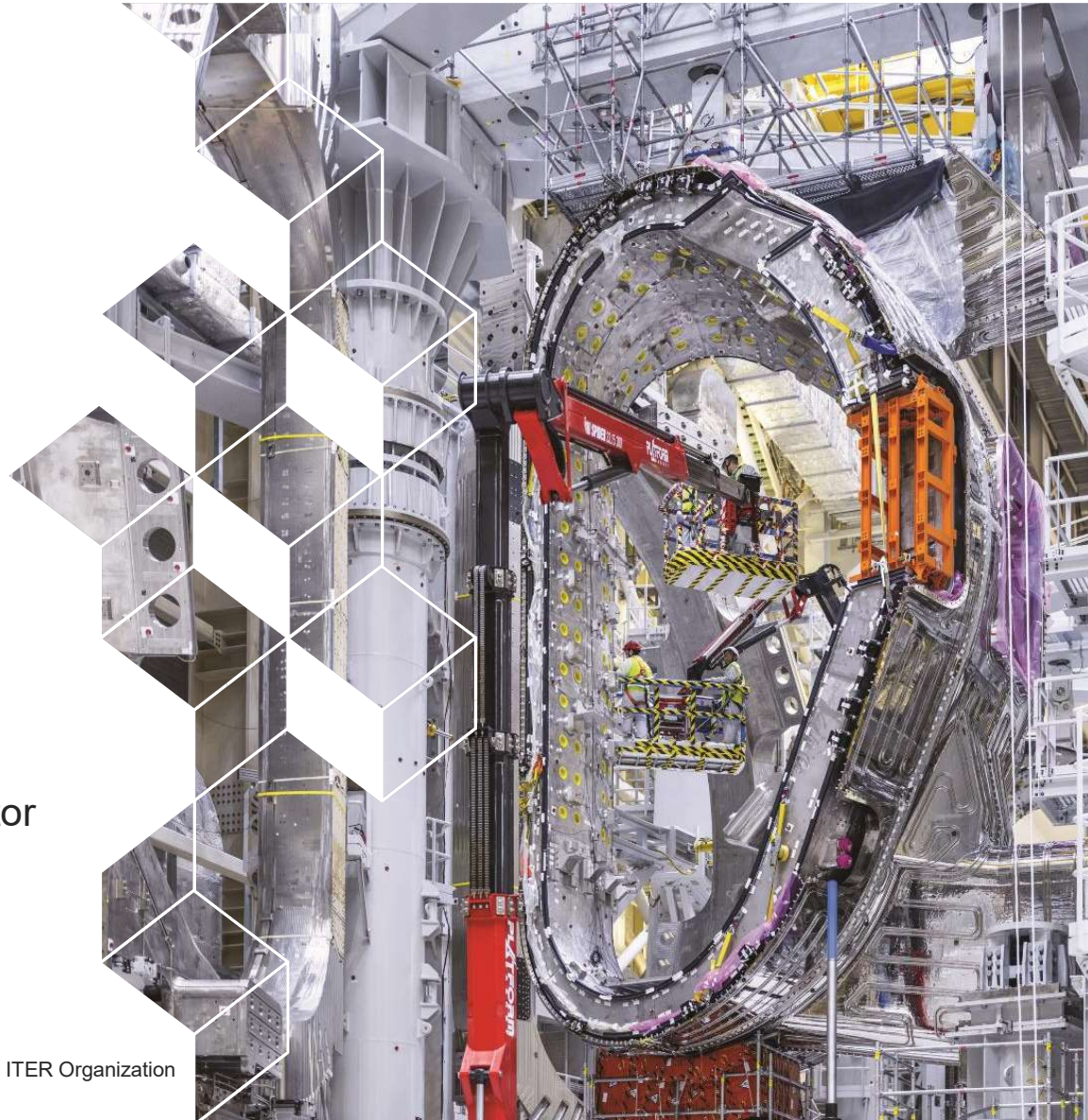


Esmeralda Moscatelli

Information Management Administrator

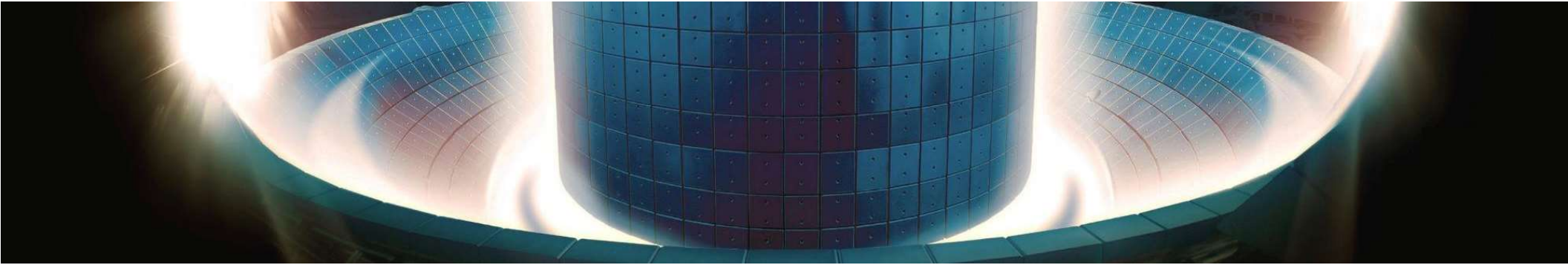
**Friday APRIL 28<sup>th</sup>**

Disclaimer: the views and opinions expressed herein do not necessarily reflect those of the ITER Organization



***“Technology transfer involves the sharing, development, or transmission of ideas, data, information, and technology between different entities, including government agencies, industry, and academia”.***

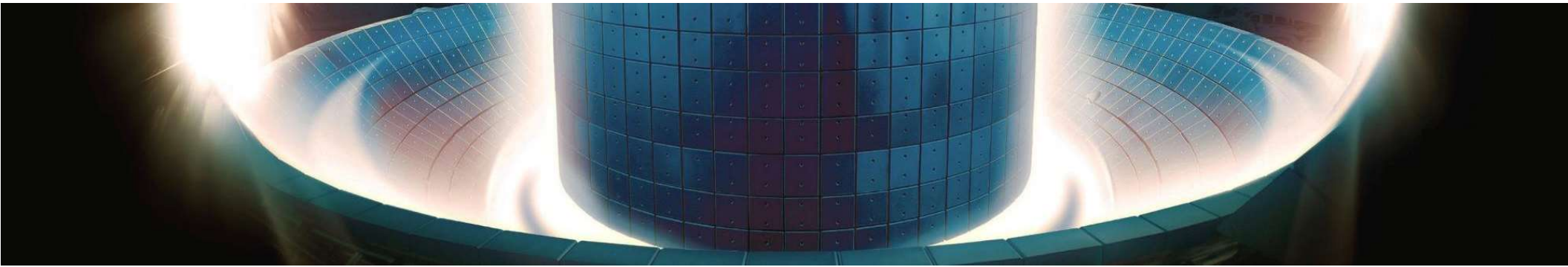




# **ITER's Technology Transfer Program is presently being developed.**

- Identify knowledge, documentation, know-how and technologies
- Match them to relevant societal challenges
- Communicate ITER's impact to all relevant stakeholders





- The IO's approach with respect to KT focusses on the dissemination of IO's information and intellectual property (documentation, know-how & technologies), under the conditions of the ITER Agreement and its Annex on Information and IP, through several tools ranging from documentation sharing of information, licensing of IP to collaborative R&D.
- Given the rise in fusion activities in the private sector in member states, there is substantial potential for ITER KT.



# **1. FUSION ENGINEERING DESIGN HANDBOOK**

# FUSION ENGINEERING DESIGN HANDBOOK:

The Fusion Engineering Design Handbook aims at:

- Preserving the project's knowledge as well as its challenges.
- Consolidating the information into a succinct publication that can facilitate accessibility and understanding both for stakeholders involved in ITER today and the wider fusion community.

The goal is full transparency—so that the Design Handbook can:

- Serve as a valuable tool for all ITER stakeholders.
- Be a useful reference across the private sector.
- Be a global educational resource for those studying within the nuclear fusion domain.



# **2. IMAS – OPEN SOURCE SOFTWARE**



# IMAS as Open-Source:



The ITER Organization is developing the Integrated Modelling & Analysis Suite (IMAS), a collection of physics software, to support Plasma Operations and Plasma Research in ITER.

To lower the barrier to developing, validating and applying this software, including by commercial entities, the IO is releasing its Generated Intellectual Property in IMAS as Open-Source software.

## **Central objectives of IMAS:**

- to define a data standard for the MFE (Magnetic Fusion Energy) community.
- to follow the FAIR data principles (Findable Accessible Interoperable Reusable) by providing an openly accessible metadata schema.

Releasing IMAS as open source enables frictionless collaborations and allows it to benefit from a huge portfolio of resources (documentation, recipes, tools, platforms) to facilitate development, maintenance, packaging and distribution.





# **3** **COOPERATION AGREEMENTS**

# COOPERATION AGREEMENTS:

Under [Article 19 of the ITER Agreement](#), "[...] upon a unanimous decision of the ITER Council, the ITER Organization may, in furtherance of its purpose, cooperate with other international organizations and institutions, non-Parties and with organizations and institutions of non-Parties, and conclude agreements or arrangements with them to this effect".

As of December 2023, ITER has signed 109 Agreements with:

- International Organizations – 5
- Universities – 53
- National Laboratories – 28
- National Schools – 3
- Others – 20

As of December 2024, ITER has signed 186 Agreements

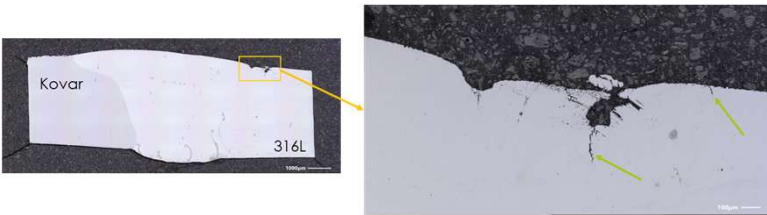
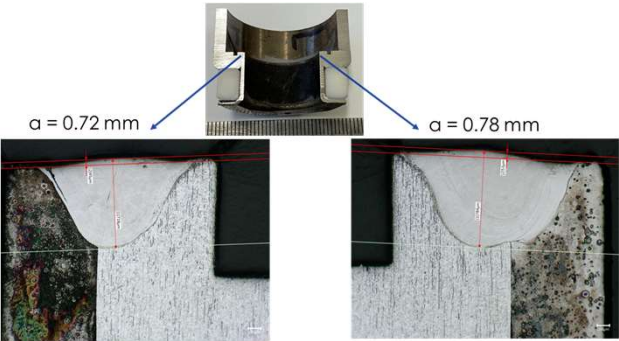
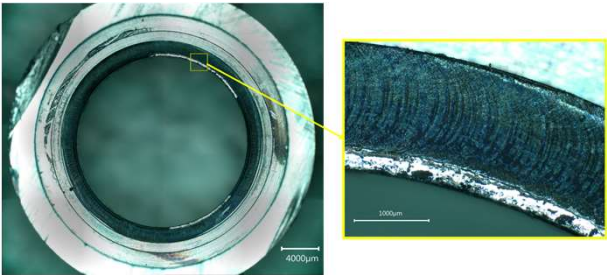
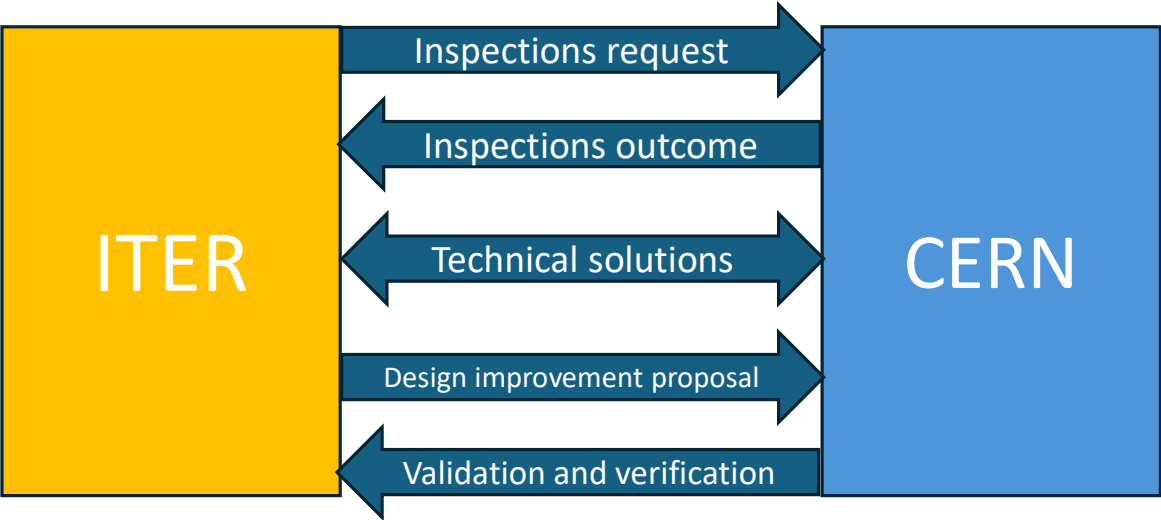


**Materials engineering and welding inspections**

Case study: In-Vessel Coils' insulating breaks - structural failure while under test (erosion-corrosion test) – design does not meet requirements. Why?

- Non-destructive examinations of ceramic vacuum-brazed joints (micro-Computed Tomography)
- In-depth visual testing and metallographic analyses of welds (post-mortem analysis and assessment of nonconformities)
- Root cause analysis
- Evaluation of technical solutions (two-way communication)
- Validation and verification of implemented design/manufacturing (solutions, improvement)

<https://cernbox.cern.ch/s/I5q03Txaa2e4ECC>







# **4. Private Sector Fusion Engagement Project (PSFE)**

# Private Sector Fusion Engagement Project:

The PSFE project consolidates a year of listening, brainstorming and planning that followed the ITER Council's November 2023 request for the IO to engage with private sector fusion initiatives, at a pace that will not compromise its core tasks, and in line with the ITER Agreement.

The driver has been a series of questions, asked and answered repeatedly:

- How can the IO help?
- How can we effectively match the pace of private-sector demand, in line with the rules of the ITER Agreement and within resource constraints?
- And what are the structures, platforms and channels best suited to delivering?

**The PSFE Help Desk** serves as the central coordination point for requests to access ITER documents, connections to ITER experts, and technical questions. Documents requested will be screened for defined criteria (e.g., export control restraints, protection of intellectual property), and the requesting entity will be asked to sign a user agreement if the IO agrees to share the requested documents.

**Technical visits** by fusion startup companies can be requested through [psfe@iter.org](mailto:psfe@iter.org), or as before through [visit@iter.org](mailto:visit@iter.org), and will be referred to specific ITER divisions or experts, depending on the technical scope of the request. The results of these activities will be tracked for efficiency and value delivered.



# **5 ■ ITPA International Tokamak Physics Activity**



# ITPA:

The International Tokamak Physics Activity provides a framework for internationally coordinated fusion research activities.

This has resulted in the achievement of a broad physics basis essential for the ITER design and useful for all fusion programs and for progress toward fusion.

In the fall of each year, the ITPA, through its Topical Groups, prepares a report on the previous year's joint experiments and a proposal for a set of joint experiments for the coming year.

Discussions are progressing on how to enable private sector participation in the International Tokamak Physics Activity and its associated subgroups, including those focused on engineering topics.





# **6** ■ **ITER TECHNICAL REPORTS**



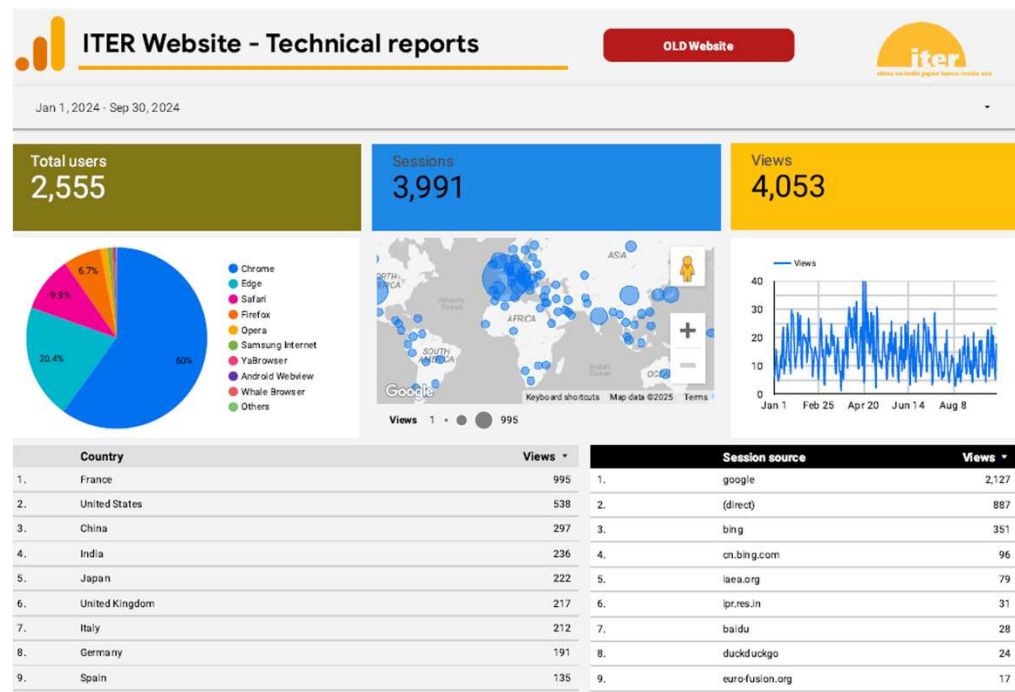
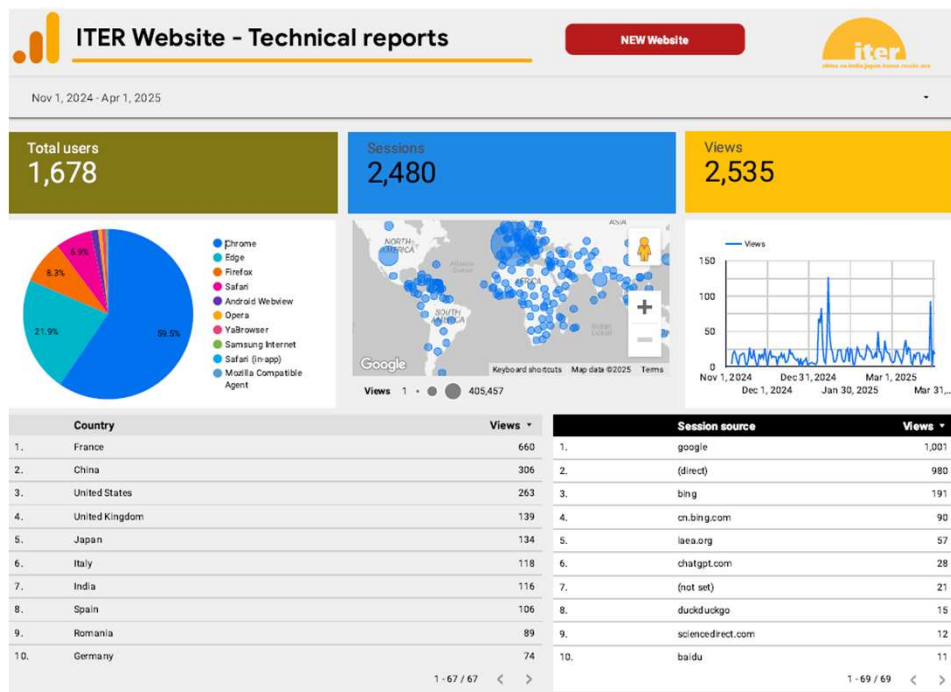
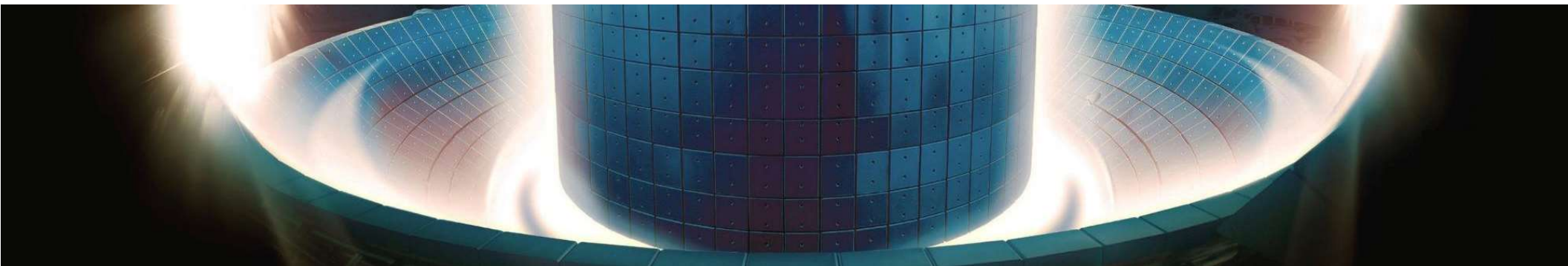
# ITER TECHNICAL REPORTS:

ITER technical reports aim to make results of scientific and technical activities carried out under the ITER Agreement available to the public. Typically, they are versions of internal reports that have been deemed of interest for the wider scientific and technical community, but that have not been submitted for conventional publication in scientific journals, books, etc.

ITER has published 13 ITRs. In 2024, we published the following:

- *ITER Vacuum Handbook*
- *ITER Vacuum Handbook Appendices*
- *ITER Research Plan with Staged Approach*
- *Initial evaluation in support of the new ITER baseline and Research Plan*
- *Plant Control Design Handbook*

**ITER Technical reports carry the following licence: CC BY-NC-ND 3.0 IGO**





# THANKS

TO BE PART OF THE WORLDWIDE **FUSION** NETWORK







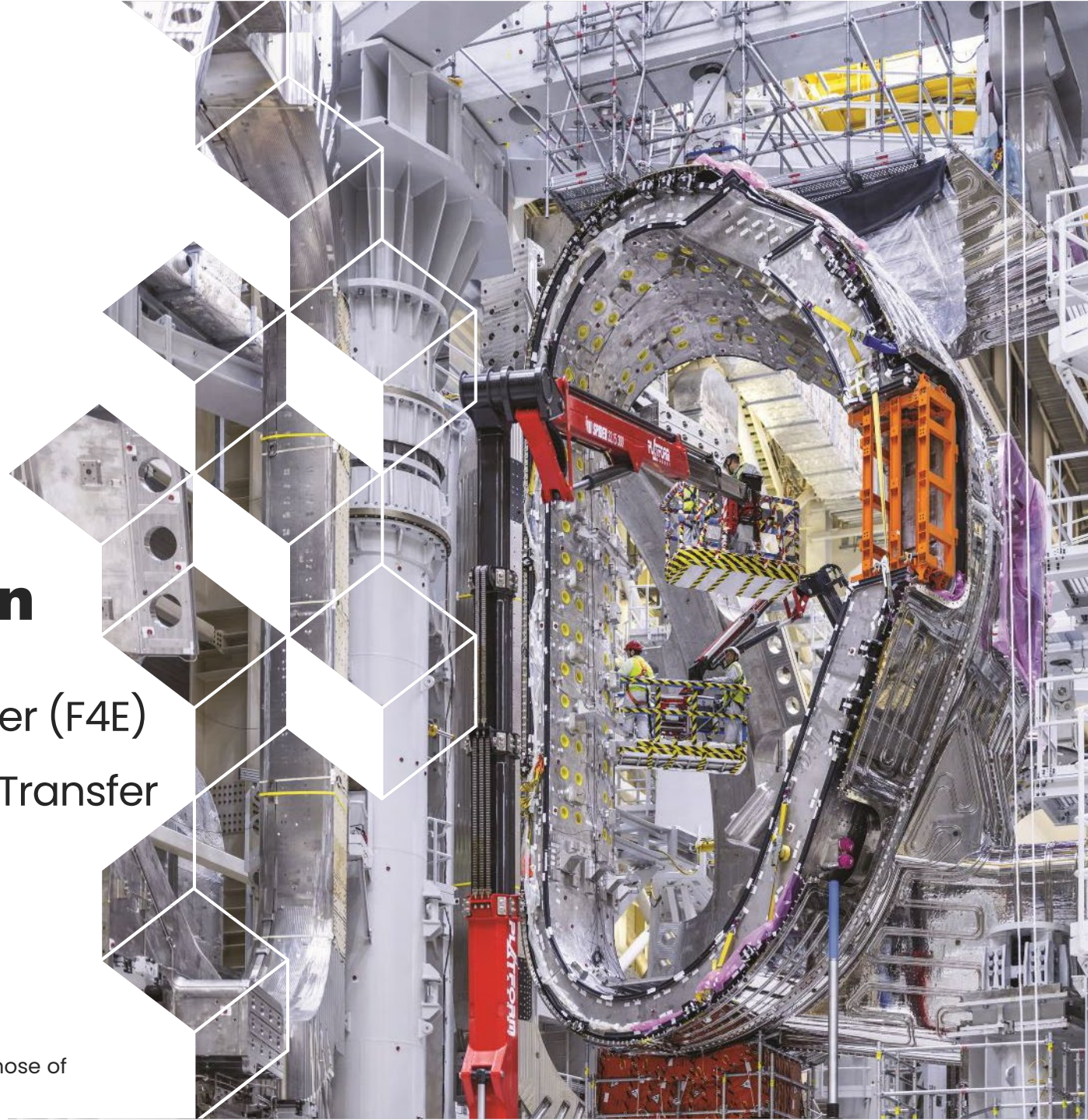
# Technology Transfer & EU Fusion Supply Chain



Carmen Casteras, Benjamin Perier (F4E)  
Market Analysis IP & Technology Transfer

**FRIDAY APRIL 25th**

Disclaimer: the views and opinions expressed herein do not necessarily reflect those of Fusion for Energy





# F4E: Key Contributor to ITER & EU Strategy on Fusion

- ▶ EU Joint Undertaking based in Barcelona with Offices also in France, Germany and Japan
- ▶ Staff: ~465 highly competent team of engineers, project managers, legal, procurement, IP and specialized administrative staff
- ▶ Budget: €5.6 billion 2021-2027
- ▶ F4E Director: Marc Lachaise
- ▶ Main role is to provide the European contribution to ITER, but also involved in other projects to develop fusion and to promote European Industry



# Strategic Vision



We develop talent and knowledge for the future fusion power plants in Europe



**F4E Strategic Vision:** Looking to the future

We focus on the construction and operation of ITER and other fusion projects



We help create a competitive European Fusion Industry

# Draghi report on innovation

## The future of European competitiveness

Part B | In-depth analysis and recommendations

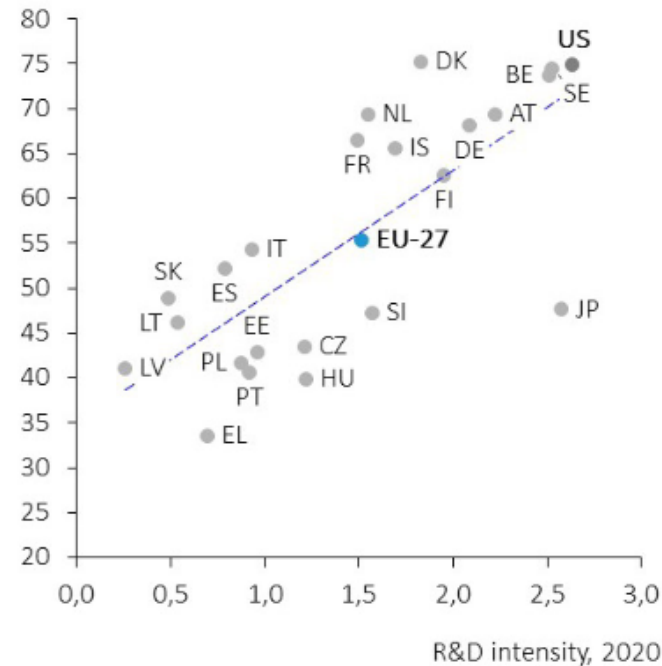
SEPTEMBER 2024

***“Nuclear fusion is a disruptive technology that holds the potential to revolutionize the energy landscape in the second half of this century.”***

### The impact of research and innovation

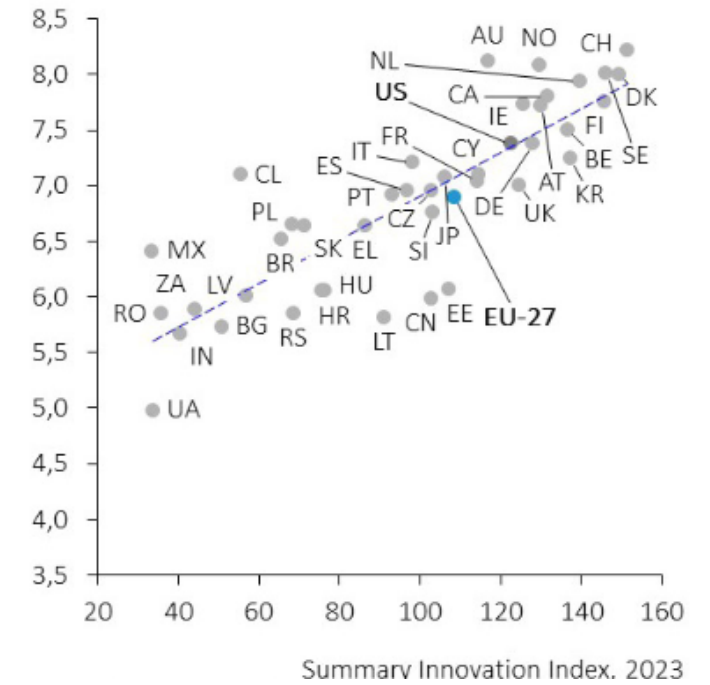
#### R&I investment and productivity

Labour productivity, 2021



#### Innovation capacity and well-being

Where-to-Be-Born Index, 2023





# Draghi report on innovation

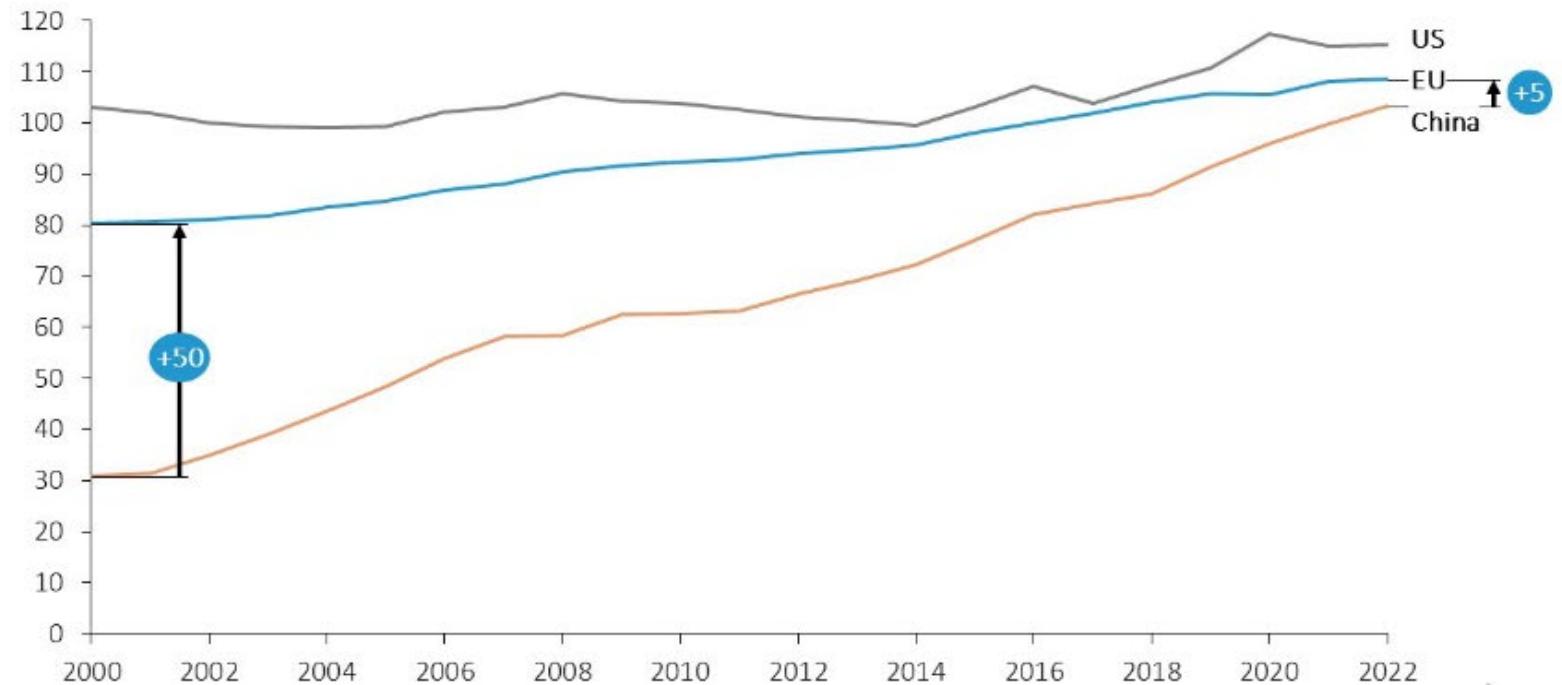
## The future of European competitiveness

Part B | In-depth analysis and recommendations

SEPTEMBER 2024

## Evolution of the innovation performance of the EU and its main competitors

European Innovation Scoreboard



# Market Analysis IP & Technology Transfer

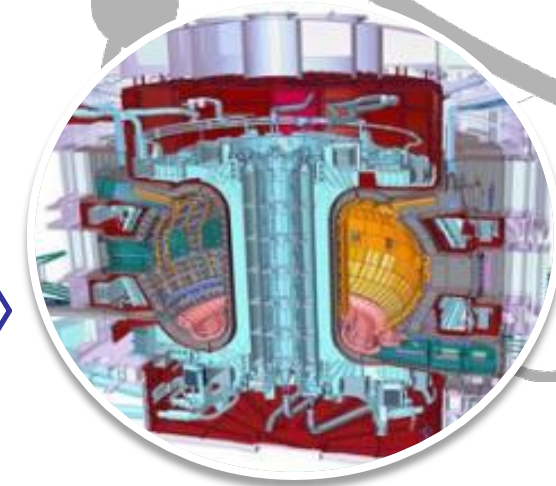
## Pre-procurement



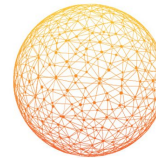
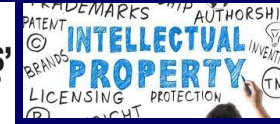
Procurement  
strategy

Call  
For  
Tender

Contract

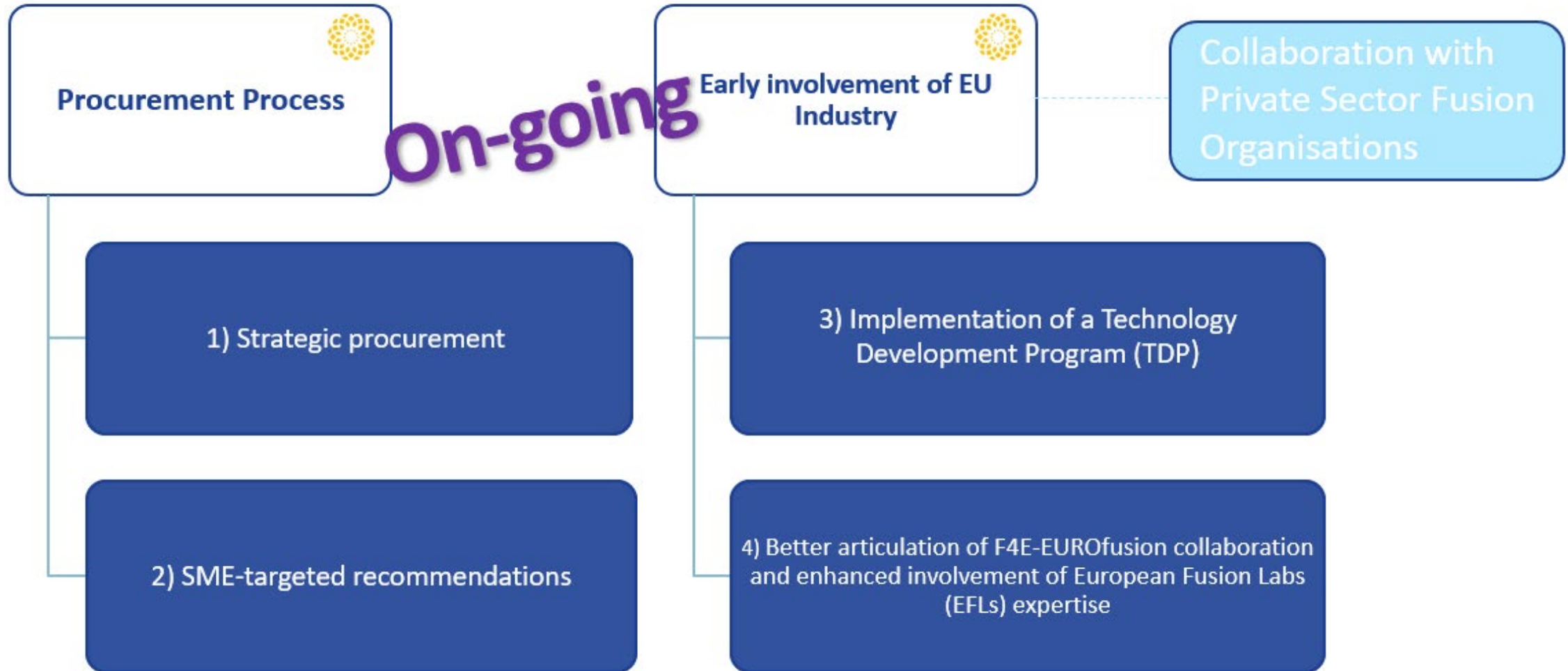


## Post-procurement

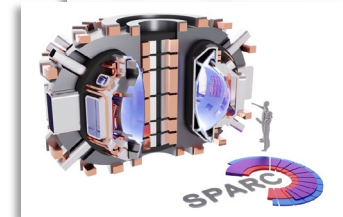
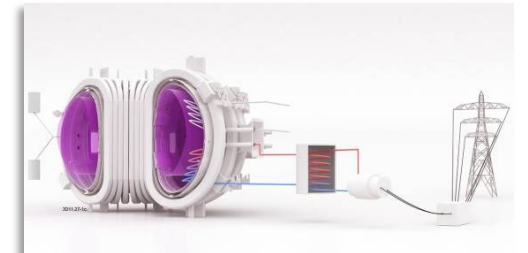
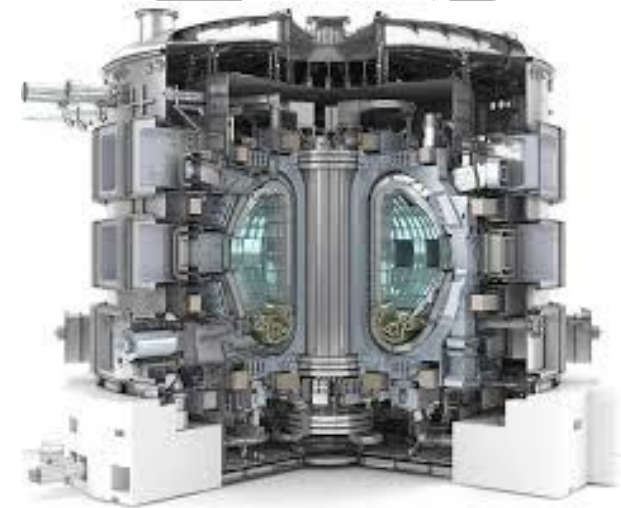
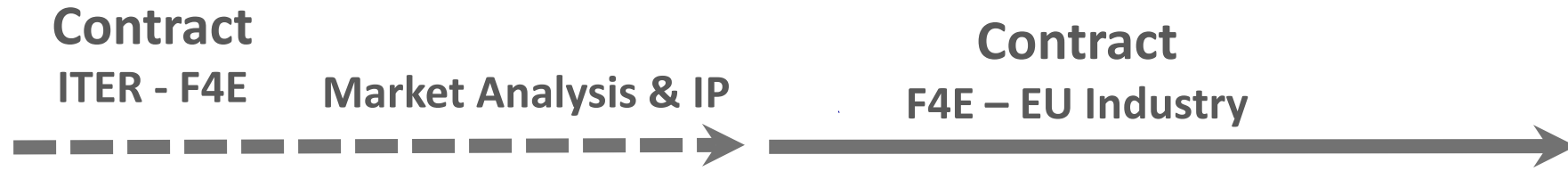


**F4E  
SUPPLY CHAIN**  
*Fusion industry*  
Market Intelligence Group

# Industrial Policy Implementation Plan



# EU Fusion Industry – more than essential

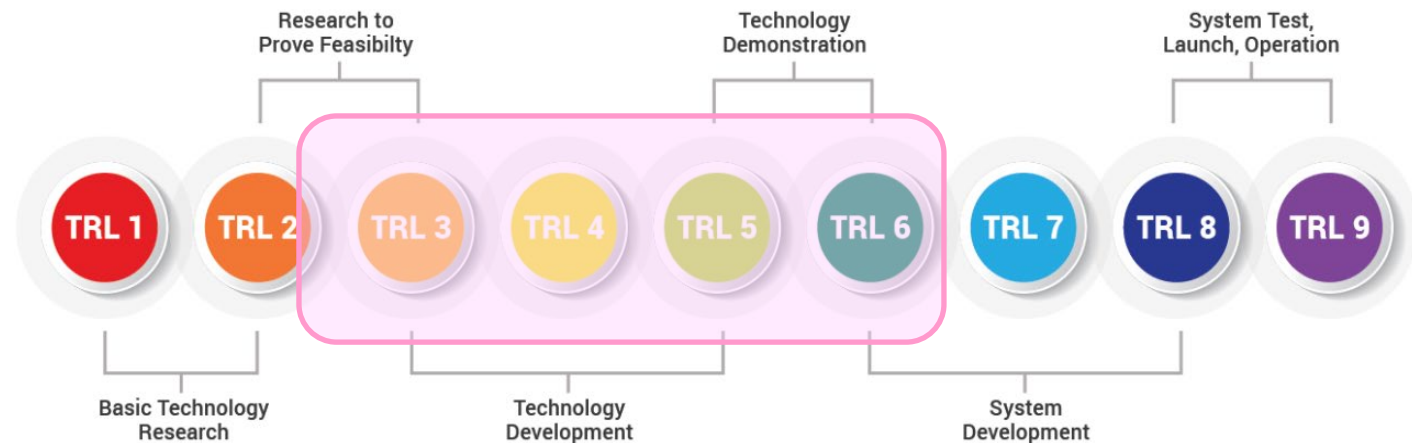




# Innovation: F4E Technology Development Program

- **Eases availability of fusion key enabling technologies** (right technologies at the right time)
- Promotes strategical technology actions for future-proofing **competitiveness of European industry**
- Addresses critical technologies gaps for European fusion technology **non-dependence**
- Contractor becomes owner of the IP in exchange for **commercial exploitation of the technology**

Inspired by ESA



# Innovation: Collaboration with Private Sector

- Meetings and on-site visits are under preparation



**FUSION  
FOR  
ENERGY**



**Promoting  
innovation  
in fusion**

—

Call for expression  
of interest



# Innovation: Technology Transfer

## INNOVATION TO BOOST COMPETITIVENESS:

EUROPE SHOULD BECOME THE PLACE WHERE TECHNOLOGIES ARE:

- INVENTED,
- MANUFACTURED,
- AND PUT ON THE MARKET



Brussels, 29.1.2025  
COM(2025) 30 final

COMMUNICATION FROM THE COMMISSION  
TO THE EUROPEAN PARLIAMENT, THE EUROPEAN COUNCIL, THE  
COUNCIL, THE EUROPEAN ECONOMIC AND SOCIAL COMMITTEE AND THE  
COMMITTEE OF THE REGIONS

A Competitiveness Compass for the EU



# F4E Technology Transfer Programme

Commercial use of our fusion technologies by the Industry in the market  
→ *to foster European Innovation and Competitiveness in key emerging technologies.*

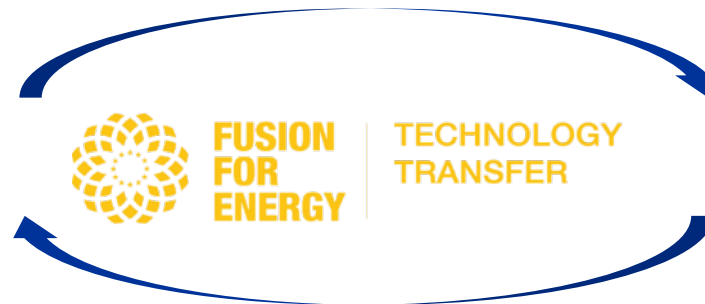
- Budget 2024-2027: 680K
  - KPI:
    - **Success Stories** portraying the creation of spin-offs, the increase of competitiveness, growth, business, and creation of jobs resulting from the use of F4E Technologies in non-fusion applications.
- = **Positive IMPACT of the ITER/BA/DONES projects on Society, ROI today**

# Tech Transfer – What is it about?

Doing the match between Technology Offers & Market Needs



**Developers of F4E technologies looking for new markets**



**Connecting fusion & non-fusion ecosystems**


Proactive support from Technology Transfer Brokers



**Industry looking for innovation (new technologies, new products)**

# Tech Transfer – the team

## Teamwork

- F4E staff members (IP, Technical colleagues, Communication, IT)
- F4E Industrial Partners
- F4E Brokers  Viromii
- F4E Industrial Liaison Officers
- EUROfusion → Joint efforts F4E–EUROfusion to offer to the Industry a unified European source of fusion technologies
- EIROforum → Exchange of best practices

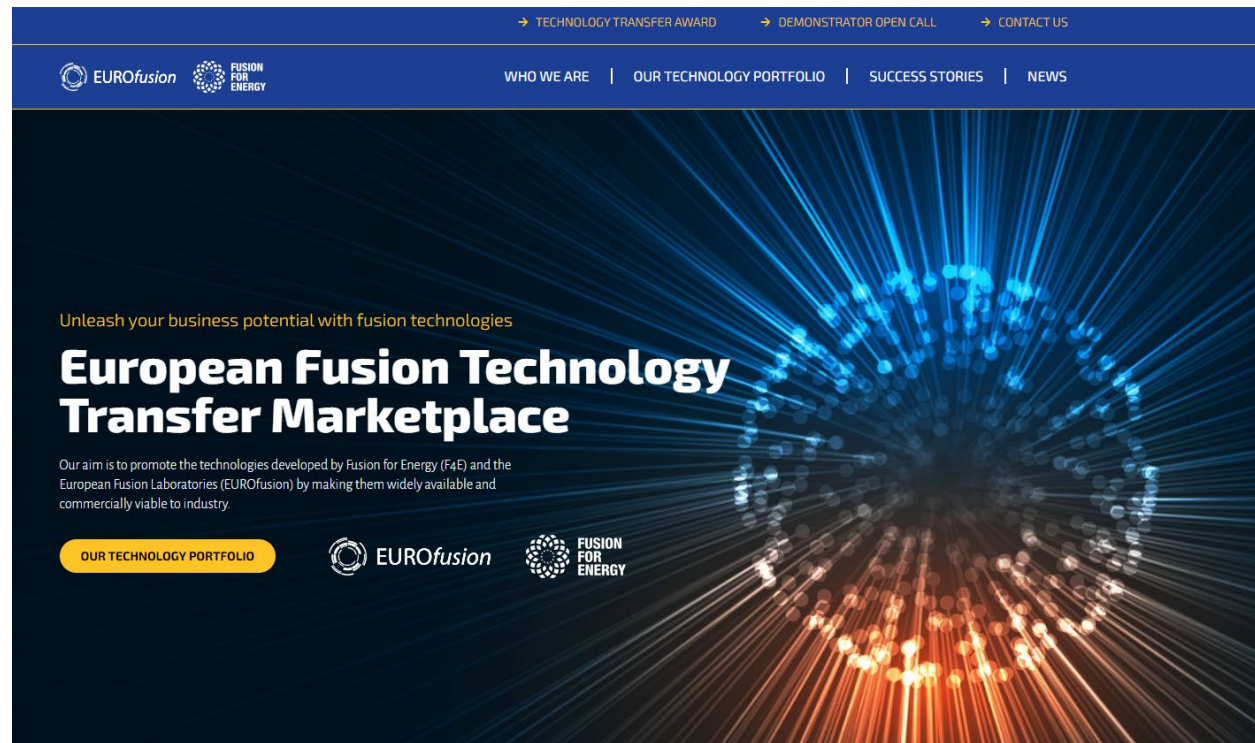
## Common Stakeholders: European Industry and Society



# Tech Transfer – the Sales & Marketing Tool

## The Fusion Marketplace

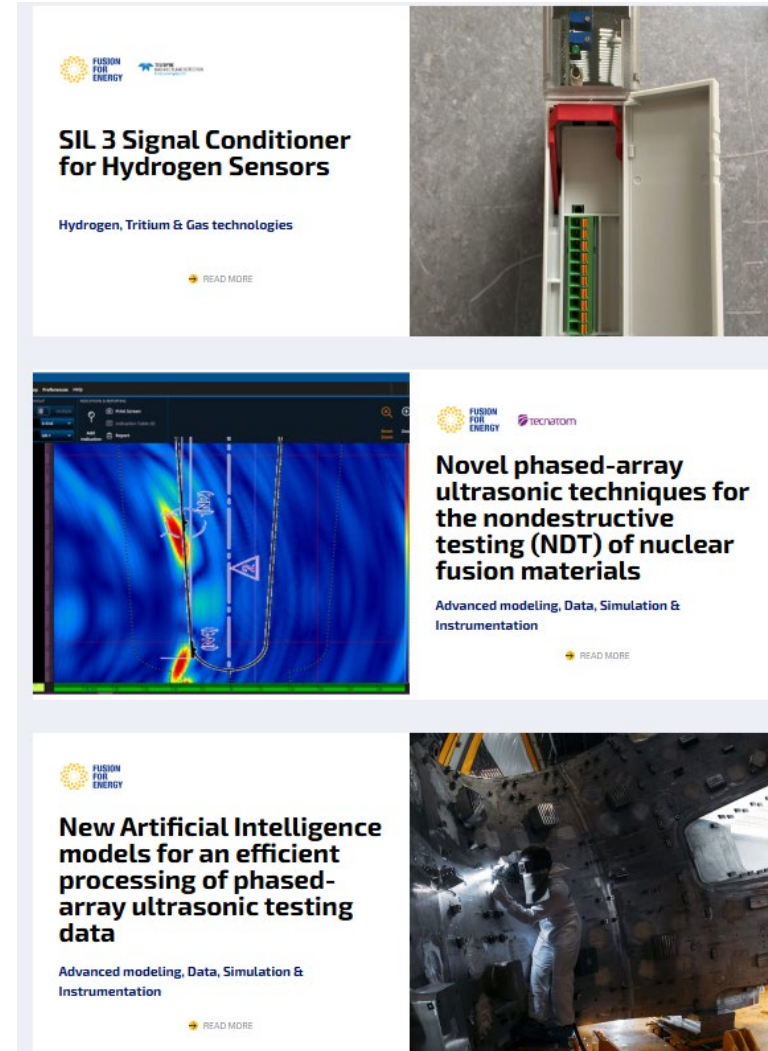
<https://fusion-technology-transfer.europa.eu/>



869 visits since  
September 2024

# Tech Transfer – the Joint Portfolio

## European Fusion Joint Portfolio Industry & Laboratories



# Tech Transfer –Joint Portfolio (EUROfusion and F4E)

Technologies in  
Portfolio

125

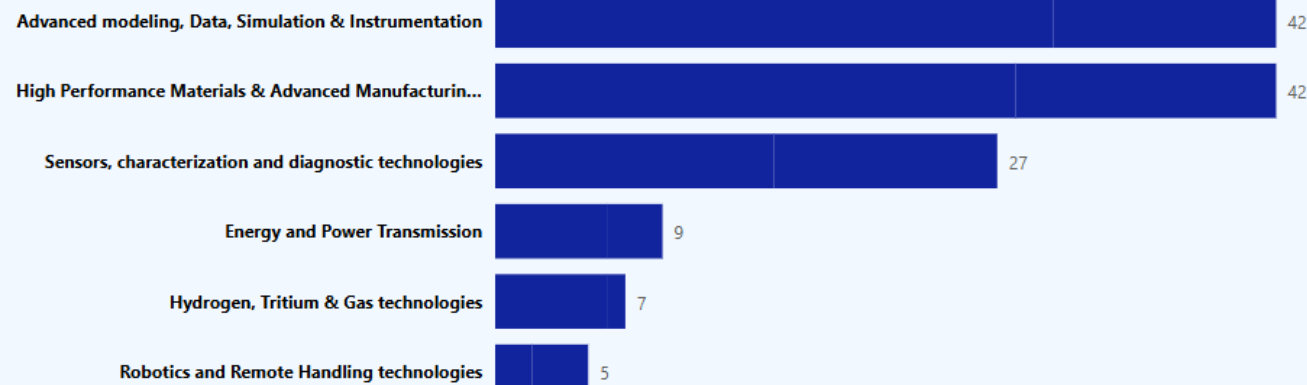
Companies

73

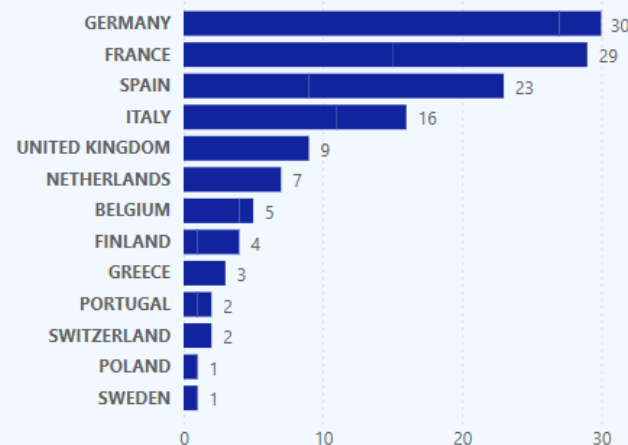
Countries

13

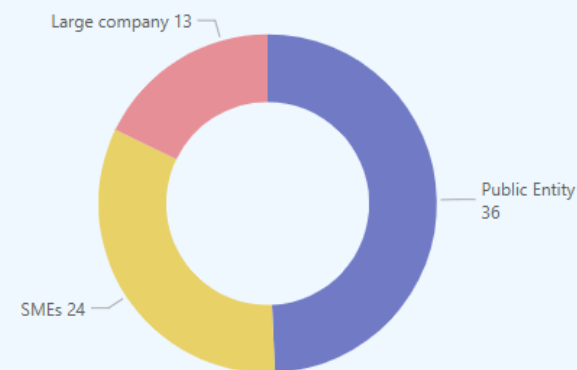
Portfolio Technologies by Category



Portfolio Technologies by Country



Company Size





# Tech Transfer – Technologies coming from F4E activities

Technologies in Portfolio

44

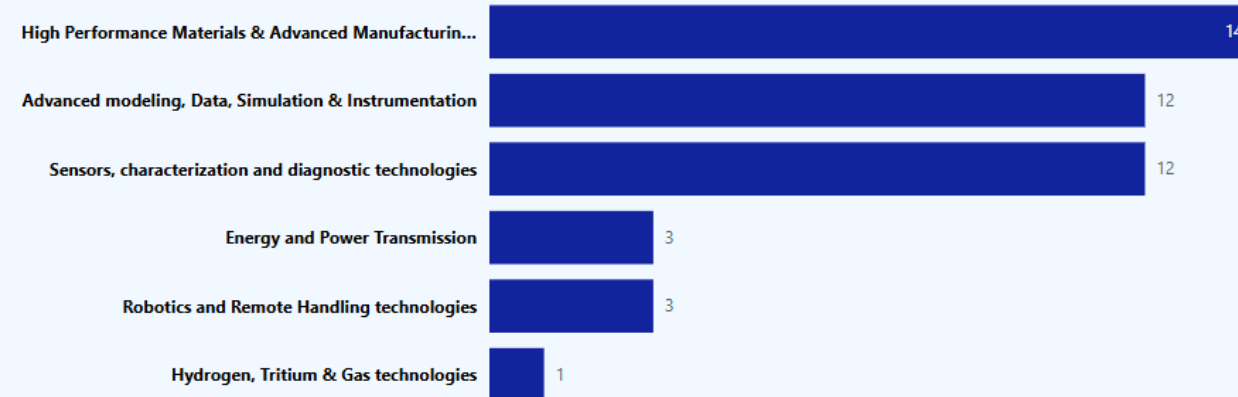
Companies

38

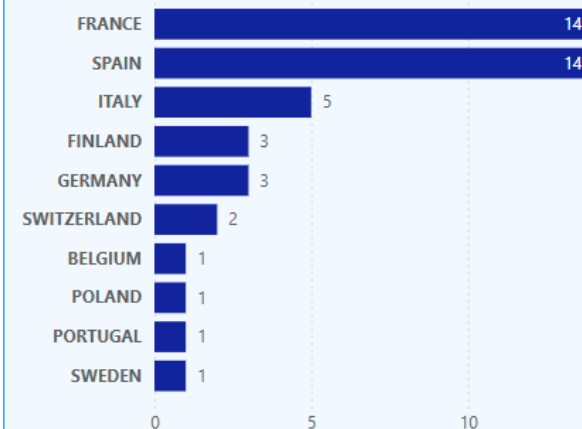
Countries

10

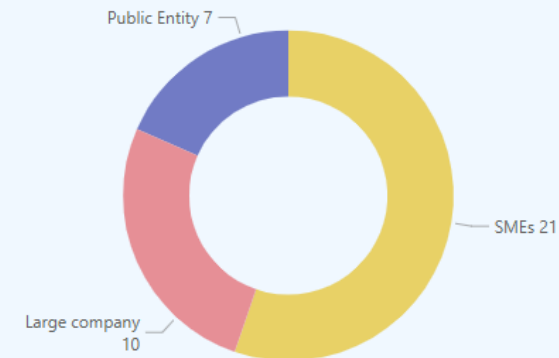
Portfolio Technologies by Category



Portfolio Technologies by Country



Company Size



# Tech Transfer – the Process

## Identification of the Technology and its developer (F4E's Contractor)

- F4E identifies a Technology and talks to the company that developed it.

## The company decides if it wants to exploit the Technology

- The company is willing or not to use the Technology outside ITER/BA/DONES.

## A Technology Offer is prepared and uploaded on the Marketplace

- F4E + Brokers (+ F4E Contractor) prepare and publish a 'Technology Description'.

## Commercialization Plan for the Technology

- Specific promotion and brokerage actions to facilitate the exploitation of the Technology.

## An IP Licence Agreement may be needed

- F4E IPO may have to grant an IP Licence agreement.

## Brokerage activities

- Brokers to find companies that could incorporate the Technology in their products/processes or may need the services offered by the F4E Contractor based or may want to collaborate with the F4E Contractor.
- Brokers to support F4E Contractor to open a new business line based on the Technology.
- F4E Demonstrator Call; Investors.

## Visibility, marketing tool.

- Visibility of the Success Story through social media, Marketplace, press.

# Tech Transfer – the Funding initiatives to support innovation

## Funding that fosters Success Stories

### Fusion Technology Transfer Award 2024

This is a call for companies and research organisations that use fusion technologies in other markets, with a financial reward for the best project. Seize this opportunity to showcase your innovation and join a community pushing the frontiers of technology.

APPLY NOW



### Demonstrator Open Call

We invite innovative companies to transform fusion technologies into market ready solutions. This open call offers you funding to make the transition. Submit your project proposal and let us help you make an impact!

APPLY NOW



# Demonstrator Call 2025



**Accelerating  
technology transfer  
by  
funding promising  
projects**

# Demonstrator Call 2025

## Open Call for Fusion for Energy Tech Transfer Demonstrator Project Proposals

Application period: From the 10<sup>th</sup> April to 30<sup>th</sup> June

**Webinar**  
**3<sup>rd</sup> June at 11:00 am**

## Call for Expression of Interest Invitation for EUROfusion Tech Transfer Demonstrator initiatives

Application period: From the 10<sup>th</sup> April to 30<sup>th</sup> June

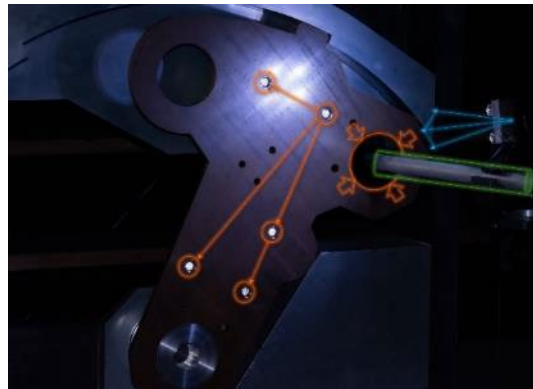
# Demonstrator Call – Winners



Operview

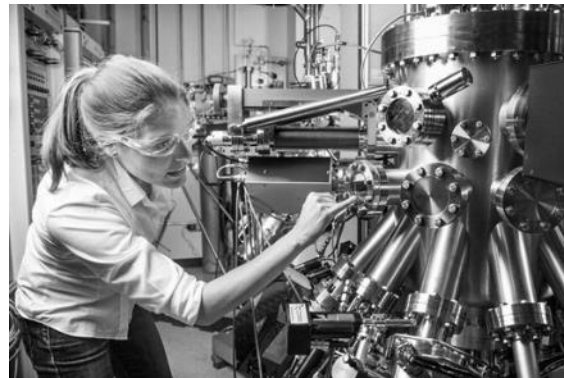
## 2024 winner

Operview is adapting the 3D Node system (an ITER remote vision system) to teleoperate mobile work machines (tractors, excavators, etc.)



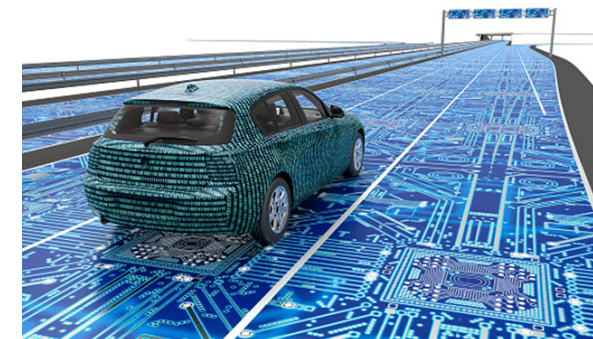
## 2023 winner

DAES adapted a software developed for ITER to open new business perspectives in conventional fission nuclear power plants



## 2022 winner

VIA Electronic adapted an interconnection technology applicable to high temperature peaks (700°C) to offer new competitive products for power electronics, LED and sensor applications





# Technology Transfer Award



**Rewarding the  
commercial use of  
fusion technologies  
in non-fusion  
markets**



# Technology Transfer Award – Winners



**2024 winner**  
ICAS wins Fusion Technology Transfer Award for their superconductor cables



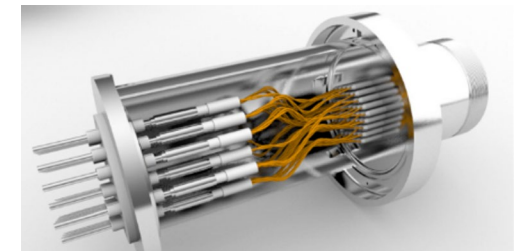
**2023 winner**  
CEA wins Fusion Technology Transfer Award for a contribution to safer hydrogen-powered aircrafts



**2022 winner**  
Tampere University for its efforts to address blind spots issues in mobile machinery with a novel 3D machine vision system developed for ITER



**2021 winner**  
ITER electrical connectors open a new market for VAC-TRON in the Oil and Gas industry





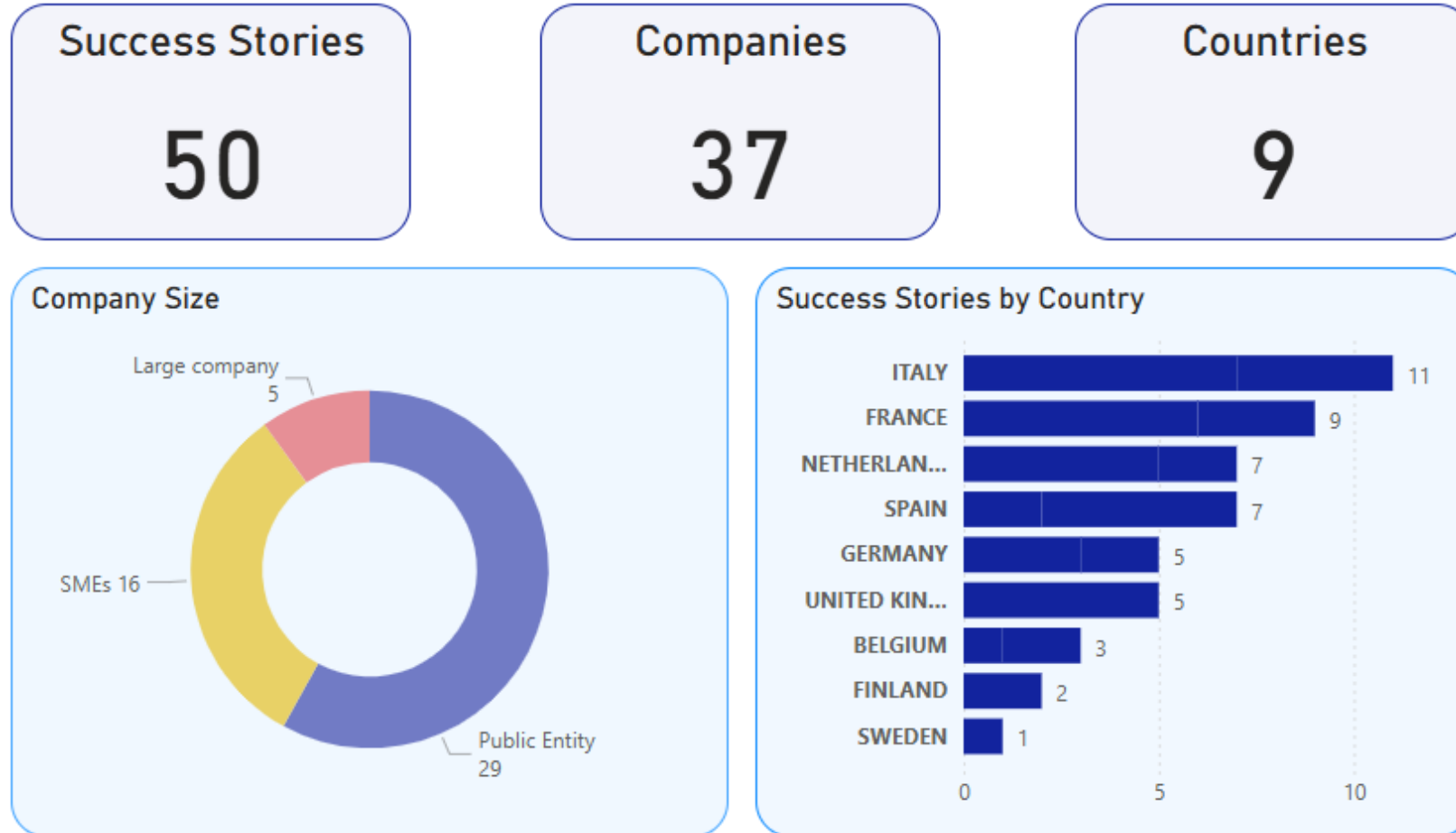
# Tech Transfer – the Benefits

## Increased Competitiveness

- new business (outside ITER/BA/DONES): new partnerships, new contracts
- new companies: spin offs/ start ups
- competitive advantage to enter a market
- competitive advantage to keep their market share:
  - innovation of products and services
  - improved quality
  - improved project management skills
- creation of new jobs
- positive image (marketing): greater visibility, 'innovative company stamp'

# Tech Transfer – the Results

## European (EUROfusion and F4E) Success Stories



# Tech Transfer – F4E Success Stories

How Fusion brings concrete benefits to the Industry

Success Stories

21

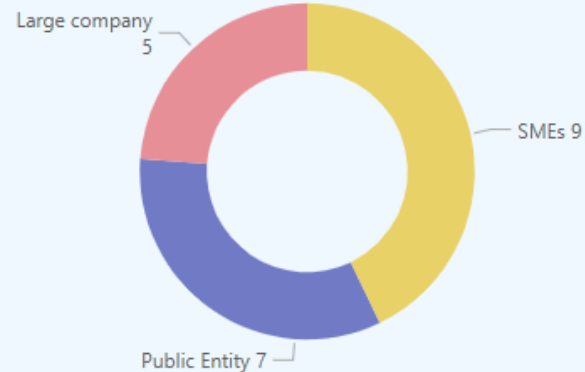
Companies

21

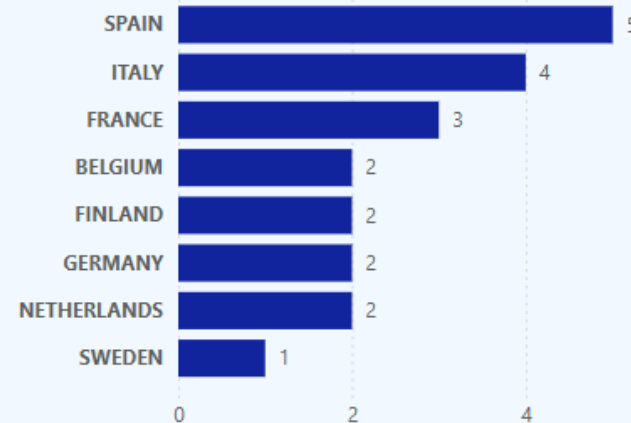
Countries

8

Company Size

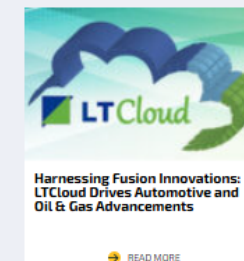
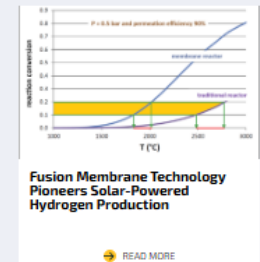
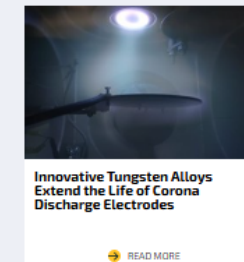
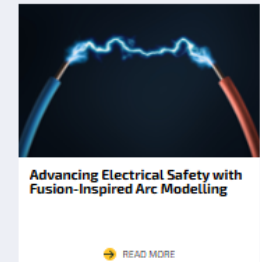
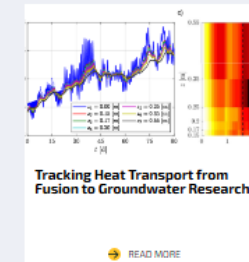


Success Stories by Country



3 Success Stories per year

Success Stories







# THANKS

TO BE PART OF THE WORLDWIDE **FUSION** NETWORK

## Contacts:

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[technologytransfer@f4e.europa.eu](mailto:technologytransfer@f4e.europa.eu)  
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[mehdi.daval@f4e.europa.eu](mailto:mehdi.daval@f4e.europa.eu)

## Useful links:

[Technology Transfer Portal](#)  
[F4E Industry Portal](#)  
[Partnership opportunities](#)  
[Offer or Request a Partnership](#)  
[F4E Supply Chain Registration](#)

